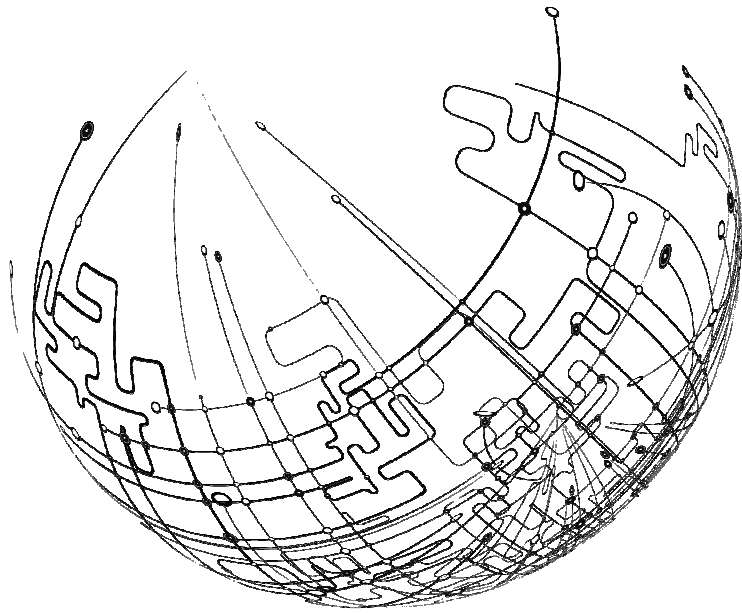
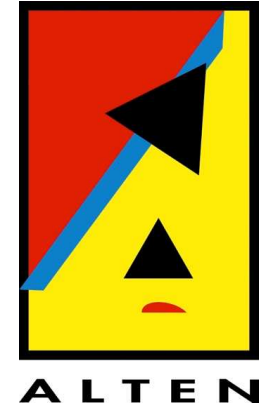


Activity for the year ending December 2015



Bruno Benoliel

Deputy Chief Executive Officer

January 28th, 2016



BREAKDOWN OF TURNOVER PER GEOGRAPHICAL AREA
DECEMBER 31, 2015 (IN M€)



Country	YTD				Var.	
	2014	%	2015	%	Var.	of which organic. excl exchange rates effect
France	761.5	55.5%	795.3	51.6%	4.4%	2.5%
International	611.7	44.5%	745.6	48.4%	21.9%	4.6%
Germany	145.2	10.6%	160.2	10.4%	10.4%	0.5%
Scandinavia	114.8	8.4%	121.6	7.9%	5.9%	-3.8%
North America	54.2	3.9%	109.6	7.1%	102.2%	1.7%
United Kingdom	73.2	5.3%	86.1	5.6%	17.6%	14.1%
Spain	60.6	4.4%	69.8	4.5%	15.3%	15.3%
Italy	47.4	3.4%	56.9	3.7%	20.1%	13.9%
Belgium	46.5	3.4%	52.9	3.4%	13.8%	3.6%
The Netherlands	37.1	2.7%	51.8	3.4%	39.9%	2.2%
Others	32.8	2.4%	36.6	2.4%	11.7%	6.3%
TOTAL	1,373.2	100.0%	1,540.9	100.0%	12.2%	3.4%

TURNOVER PER GEOGRAPHICAL AREA:
Q4 2015 (IN M€)



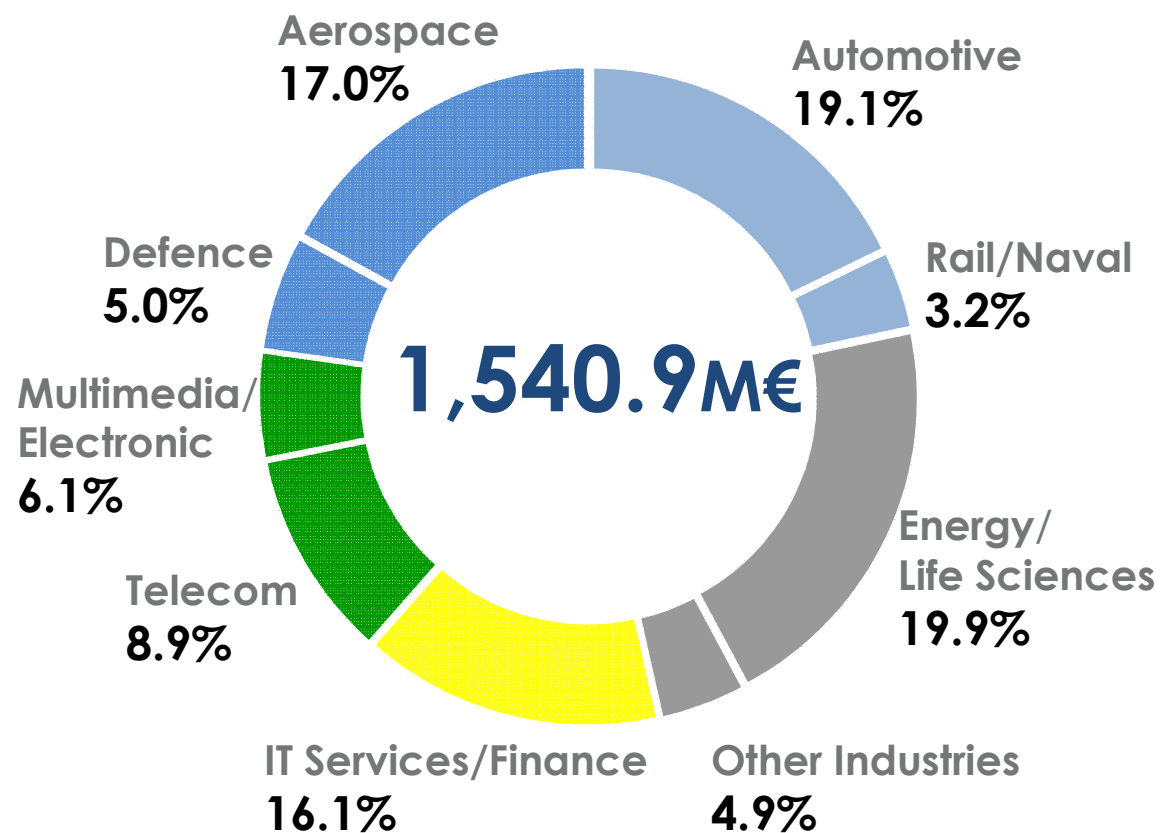
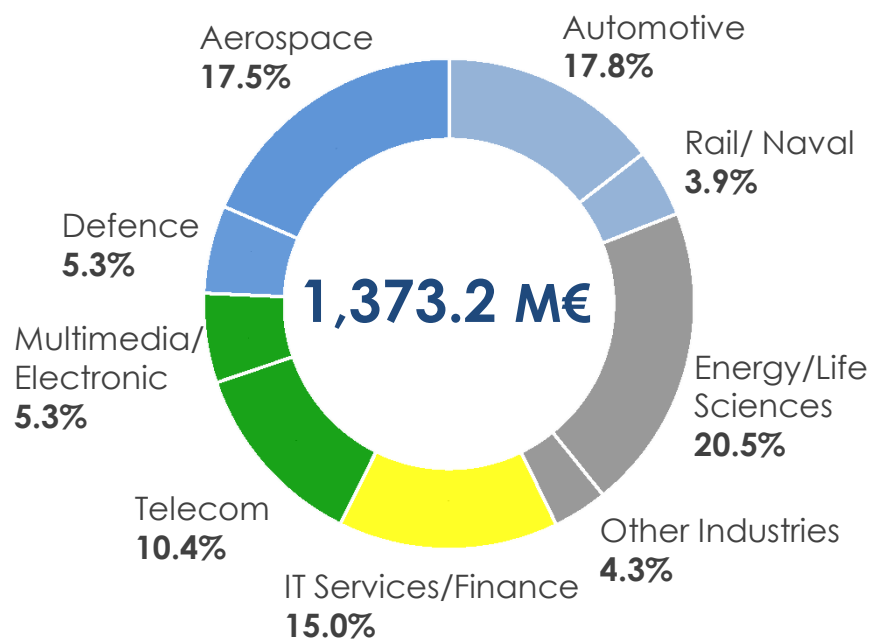
Country	Q4 ONLY				Var.	
	2014	%	2015	%	Var.	of which organic. excl exchange rates effect
France	193.3	54.1%	205.6	51.2%	6.4%	1.0%
International	164.2	45.9%	195.6	48.8%	19.1%	5.5%
Germany	37.8	10.6%	41.3	10.3%	9.3%	4.7%
Scandinavia	32.7	9.2%	32.5	8.1%	-0.7%	-0.3%
North America	15.0	4.2%	27.9	6.9%	85.4%	-3.5%
United Kingdom	18.5	5.2%	22.3	5.6%	20.3%	16.9%
Spain	16.1	4.5%	18.8	4.7%	16.8%	16.8%
Italy	13.9	3.9%	15.2	3.8%	8.8%	8.8%
Belgium	12.3	3.4%	14.7	3.7%	19.5%	-0.5%
The Netherlands	9.8	2.7%	13.6	3.4%	38.9%	-0.8%
Others	8.0	2.3%	9.4	2.3%	17.5%	12.8%
TOTAL	357.5	100.0%	401.1	100.0%	12.2%	3.1%

BREAKDOWN OF TURNOVER PER SECTOR (AS A % OF REVENUE) YTD 2015



2015

2014



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