

ACTIVITY AT THE END OF JUNE 2026

Paris, July 28, 2026



Bruno Benoliel
Deputy Chief Executive Officer

BREAKDOWN OF TURNOVER PER GEOGRAPHICAL AREA AS AT JUNE 30TH 2026

COUNTRY	H1				Change			
	2025	%	2026	%	Published	Change in scope	Forex	Organic, excl. Forex effect
FRANCE	718.3	34.5%	749.6	35.5%	4.4%	1.0%	0.0%	3.3%
IBERIC	231.5	11.1%	253.6	12.0%	9.5%	2.6%	0.0%	7.0%
ITALY	176.1	8.5%	180.0	8.5%	2.2%	0.0%	0.0%	2.2%
GERMANY	151.7	7.3%	153.3	7.3%	1.1%	0.0%	0.0%	1.1%
UK	130.2	6.2%	127.3	6.0%	- 2.2%	- 0.8%	- 2.9%	1.5%
BENELUX	103.4	5.0%	99.0	4.7%	- 4.3%	0.0%	0.0%	- 4.3%
EASTERN EUROPE	72.1	3.5%	68.7	3.3%	- 4.7%	0.0%	- 0.8%	- 3.9%
NORDICS	69.5	3.2%	62.0	2.9%	- 10.8%	0.0%	1.7%	- 12.5%
EUROPE (W/O FRANCE)	934.5	44.8%	943.9	44.8%	1.0%	0.5%	- 0.3%	0.8%
NORTH AMERICA	225.1	10.8%	209.9	10.0%	- 6.8%	2.1%	- 5.0%	- 3.9%
ASIA PACIFIC	171.7	8.2%	167.3	7.9%	- 2.6%	1.3%	- 8.4%	4.5%
OTHERS	34.5	1.7%	38.5	1.8%	11.5%	1.9%	- 1.4%	11.0%
TOTAL	2,084.1	100%	2,109.2	100%	1.2%	1.0%	- 1.4%	1.6%

BREAKDOWN OF TURNOVER PER SECTOR (AS A % OF REVENUE)

As at June 30th 2026

**Aerospace, Defence,
Security & Naval**

27.3% →

Aerospace

Airbus, Airbus Helicopters,
Airbus Atlantic, Safran,
Rolls-Royce, Airbus Aerostruct.,
Thales, Airbus DS, Dassault Aviation,
ArianeGroup, Liebherr...

Defence, Security & Naval

Thales, Airbus DS,
Leonardo, Naval Group,
Safran, MBDA, SAAB,
Navantia, BAE Systems...

Energy & Environment

EDF, Schneider Energies,
Altera, Technip, ENI, Total
Energies, Siemens, Red
Electrica, GE Vernova, Rolls
Royce...

**Energy, Life Sciences
& Industrial Equipment**

31.1% →

Life Sciences & Health

Sanofi, GSK, Boehringer,
Johnson&Johnson,
Servier, Lilly, UCB
Pharma...

Industrial equipment & Electronics

Inditex, ABB, Kone,
SSAB, Philip Morris,
Valmet, Hitachi...

Telecoms

Bouygues, Telefonica, Orange,
Ericsson, Cisco, Deutsche
Telecom, Altice, Nokia...

Bank, Finance & Insurance

BNP Paribas, La Caixa, HSBC, Banco Comercial
Português, Morgan Stanley, Santander, Société
Générale, Intesa, Crédit Agricole...

**Service, Retail, Bank,
Media & Public sector**

24.9% →

Retail, Services, Media & Public sector

Amadeus, HM Courts & Tribunal Service,
Alphabet, Bundesagentur, Aruba
Networks, British Ministry of Defence

Automotive & Rail

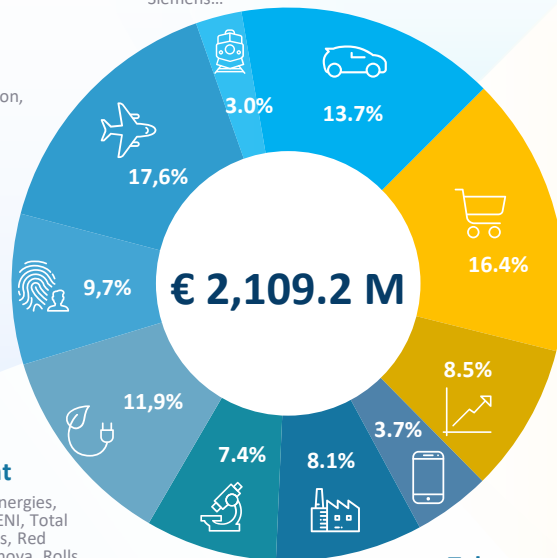
16.7% →

Rail & Mobility

Alstom, Hitachi Rail,
RATP, CAF,
Siemens...

Automotive

Stellantis, Renault, Volkswagen,
Volvo, BMW, Traton, Ford,
Mercedes-Benz, Geely, GM...



€ 2,109.2 M

ANNEXES



BREAKDOWN OF TURNOVER PER GEOGRAPHICAL AREA AS AT JUNE 30TH 2026

COUNTRY	Q2 only				Change			
	2025	%	2026	%	Published	Change in scope	Forex	Organic, excl. Forex effect
FRANCE	348.9	34.1%	375.3	35.6%	7.6%	1.0%	0.0%	6.5%
IBERIC	115.8	11.3%	127.7	12.1%	10.3%	2.6%	0.0%	7.7%
ITALY	88.2	8.6%	91.0	8.6%	3.2%	0.0%	0.0%	3.2%
GERMANY	74.6	7.3%	78.0	7.4%	4.5%	0.0%	0.0%	4.5%
UK	61.8	6.0%	61.5	5.8%	- 0.5%	- 1.7%	- 2.0%	3.2%
BENELUX	51.7	5.1%	48.6	4.6%	- 6.0%	0.0%	0.0%	- 6.0%
EASTERN EUROPE	35.5	3.6%	34.6	3.3%	- 2.7%	0.0%	- 0.5%	- 2.2%
NORDICS	34.0	3.3%	30.4	2.9%	- 10.4%	0.0%	0.3%	- 10.7%
EUROPE (W/O FRANCE)	461.6	45.2%	471.8	44.7%	2.2%	0.4%	- 0.3%	2.1%
NORTH AMERICA	109.5	10.8%	105.9	10.0%	- 3.3%	1.3%	- 1.9%	- 2.7%
ASIA PACIFIC	85.3	8.3%	85.6	8.1%	0.3%	1.4%	- 6.0%	5.0%
OTHERS	16.8	1.6%	16.9	1.6%	0.2%	2.2%	2.3%	- 4.4%
TOTAL	1,022.1	100%	1,055.5	100%	3.3%	0.8%	- 0.8%	3.2%

BREAKDOWN OF TURNOVER PER GEOGRAPHICAL AREA AS AT JUNE 30TH 2026

COUNTRY	Q1 2026		Q2 2026		H1 2026	
	Published	Organic, excl. Forex effect	Published	Organic, excl. Forex effect	Published	Organic, excl. Forex effect
FRANCE	1.3%	0.3%	7.6%	6.5%	4.4%	3.3%
IBERIC	8.8%	6.2%	10.3%	7.7%	9.5%	7.0%
ITALY	1.2%	1.2%	3.2%	3.2%	2.2%	2.2%
GERMANY	-2.2%	-2.2%	4.5%	4.5%	1.1%	1.1%
UK	-3.8%	0.0%	-0.5%	3.2%	-2.2%	1.5%
BENELUX	-2.6%	-2.6%	-6.0%	-6.0%	-4.3%	-4.3%
EASTERN EUROPE	-6.7%	-5.6%	-2.7%	-2.2%	-4.7%	-3.9%
NORDICS	-11.2%	-14.2%	-10.4%	-10.7%	-10.8%	-12.5%
EUROPE (W/O FRANCE)	-0.2%	-0.4%	2.2%	2.1%	1.0%	0.8%
NORTH AMERICA	-10.1%	-5.1%	-3.3%	-2.7%	-6.8%	-3.9%
ASIA PACIFIC	-5.4%	4.0%	0.3%	5.0%	-2.6%	4.5%
OTHERS	22.3%	25.6%	0.2%	-4.4%	11.5%	11.0%
TOTAL	-0.8%	0.1%	3.3%	3.2%	1.2%	1.6%

ACTIVITY AT THE END OF JUNE 2026



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