

ACTIVITY AT THE END OF SEPTEMBER 2026

Paris
October 27, 2026



Bruno Benoliel
Deputy Chief Executive Officer

BREAKDOWN OF TURNOVER PER GEOGRAPHICAL AREA

As at September 30th 2026

COUNTRY	YTD				Change			
	2025	%	2026	%	Published	Change in scope	Forex	Organic. excl. Forex effect
FRANCE	1 059.5	34.4%	1 122.6	35.5%	6.0%	2.3%	0.0%	3.7%
IBERIC	344.0	11.2%	376.7	11.9%	9.5%	2.6%	0.0%	6.9%
ITALY	258.3	8.4%	265.0	8.4%	2.6%	0.0%	0.0%	2.6%
GERMANY	227.3	7.4%	235.8	7.4%	3.7%	1.3%	0.0%	2.4%
UK	191.2	6.2%	189.3	6.0%	-1.0%	-0.9%	-1.6%	1.5%
BENELUX	153.2	5.0%	148.4	4.7%	-3.1%	0.4%	0.0%	-3.5%
EASTERN EUROPE	107.9	3.5%	104.5	3.3%	-3.1%	0.0%	-1.2%	-1.9%
NORDICS	98.1	3.2%	87.8	2.8%	-10.6%	0.0%	1.2%	-11.8%
EUROPE (W/O FRANCE)	1380.0	44.9%	1 407.5	44.5%	2.0%	0.8%	-0.2%	1.4%
NORTH AMERICA	329.6	10.7%	320.7	10.1%	-2.7%	2.3%	-2.9%	-2.1%
ASIA PACIFIC	254.8	8.3%	257.2	8.1%	0.9%	1.4%	-6.0%	5.5%
OTHERS	52.1	1.7%	56.4	1.8%	8.2%	2.2%	-0.6%	6.6%
TOTAL	3 076.0	100%	3 164.4	100%	2.9%	1.5%	-0.9%	2.3%

BREAKDOWN OF TURNOVER PER GEOGRAPHICAL AREA

As at September 30th 2026

COUNTRY	Q3 only				Change			
	2025	%	2026	%	Published	Change in scope	Forex	Organic. excl. Forex effect
FRANCE	341.2	34.4%	373.0	35.3%	9.3%	5.0%	0.0%	4.3%
IBERIC	112.5	11.3%	123.1	11.7%	9.5%	2.6%	0.0%	6.9%
ITALY	82.2	8.3%	85.1	8.1%	3.5%	0.0%	0.0%	3.5%
GERMANY	75.7	7.6%	82.5	7.8%	9.0%	3.8%	0.0%	5.2%
UK	61.0	6.2%	62.0	5.9%	1.6%	-1.3%	1.3%	1.6%
BENELUX	49.7	5.0%	49.4	4.7%	-0.6%	1.3%	0.0%	-1.9%
EASTERN EUROPE	35.8	3.6%	35.8	3.4%	0.0%	0.0%	-1.9%	1.9%
NORDICS	28.6	2.9%	25.8	2.4%	-10.0%	0.0%	-0.1%	-9.9%
EUROPE (W/O FRANCE)	445.5	44.9%	463.6	43.9%	4.1%	1.3%	0.0%	2.8%
NORTH AMERICA	104.4	10.5%	110.8	10.5%	6.1%	2.7%	1.5%	1.9%
ASIA PACIFIC	83.1	8.4%	89.9	8.5%	8.2%	1.5%	-1.1%	7.8%
OTHERS	17.7	1.8%	17.8	1.7%	1.5%	2.7%	0.9%	-2.1%
TOTAL	991.9	100%	1 055.2	100%	6.4%	2.7%	0.1%	3.6%

BREAKDOWN OF TURNOVER PER SECTOR (AS A % OF REVENUE)

As at September 30, 2026

**Aerospace, Defence,
Security & Naval**

27.4%

Aerospace

Airbus, Airbus Helicopters,
Airbus Atlantic, Safran,
Rolls-Royce, Airbus Aerostruct., Thales,
Dassault Aviation, Liebherr...
Airbus DS, Thales, GE Aerospace,
ArianeGroup, CNES Group

Defence. Security & Naval

Thales, Airbus DS, Leonardo,
Naval Group, Safran, MBDA,
SAAB, Navantia, BAE
Systems...

Energy & Environment

EDF, Schneider Energies, Altera,
Technip, ENI, Total Energies,
Siemens, Red Electrica, GE Vernova.
Rolls Royce...

**Energy, Life Sciences, Telecoms
& Industrial Equipment**

30.9%

Life Sciences & Health

Sanofi. GSK. Boehringer.
Johnson&Johnson.
Servier. Lilly. UCB
Pharma...

Industrial equipment & Electronics

Inditex. ABB. Kone.
SSAB. Philip Morris.
Valmet. Hitachi...

Automotive & Rail

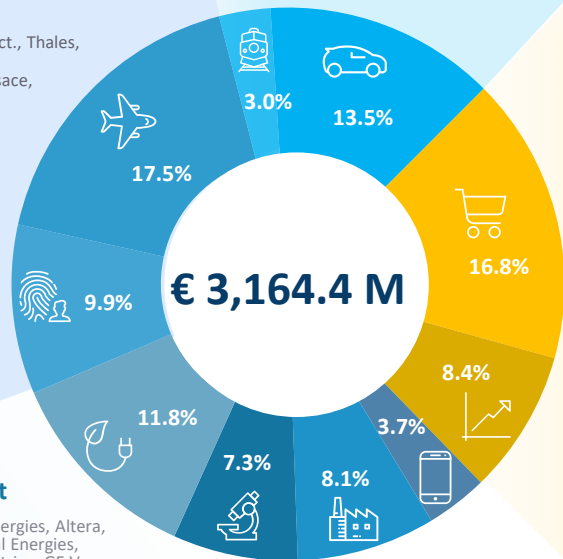
16.5%

Rail & Mobility

Alstom. Hitachi Rail.
RATP, CAF, Siemens...

Automotive

Stellantis. Renault.
Volkswagen.
Volvo, BMW, Traton,
Ford, Mercedes-Benz,
Geely,GM...



€ 3,164.4 M

Retail. Services, Media & Public sector

Amadeus, HM Courts & Tribunal
Service, Alphabet, Bundesagentur,
Aruba, Carrefour, British Ministry of
Defence, Amazon, Fastweb

Service. Retail. Bank, Media & Public sector

25.2%

Bank. Finance & Insurance

BNP Paribas, La Caixa, HSBC, Banco
Comercial Português, Morgan Stanley,
Santander, Société Générale, Intesa, Crédit
Agricole...

Telecoms

Bouygues.
Telefonica. Orange.
Ericsson. Cisco.
Deutsche Telecom.
Altice. Nokia...

ANNEXES



BREAKDOWN OF TURNOVER PER GEOGRAPHICAL AREA

As at September 30th 2026

COUNTRY	Q1 2026		Q2 2026		Q3 2026	
	Published	Organic. excl. Forex effect	Published	Organic. excl. Forex effect	Published	Organic. excl. Forex effect
FRANCE	1.3%	0.3%	7.6%	6.5%	9.3%	4.3%
IBERIC	8.8%	6.2%	10.3%	7.7%	9.5%	6.9%
ITALY	1.2%	1.2%	3.2%	3.2%	3.5%	3.5%
GERMANY	-2.2%	-2.2%	4.5%	4.5%	9.0%	5.2%
UK	-3.8%	0.0%	-0.5%	3.2%	1.6%	1.6%
BENELUX	-2.6%	-2.6%	-6.0%	-6.0%	-0.6%	-1.9%
EASTERN EUROPE	-6.7%	-5.6%	-2.7%	-2.2%	0.0%	1.9%
NORDICS	-11.2%	-14.2%	-10.4%	-10.7%	-10.0%	-9.9%
EUROPE (W/O FRANCE)	-0.2%	-0.4%	2.2%	2.1%	4.1%	2.8%
NORTH AMERICA	-10.1%	-5.1%	-3.3%	-2.7%	6.1%	1.9%
ASIA PACIFIC	-5.4%	4.0%	0.3%	5.0%	8.2%	7.8%
OTHERS	22.3%	25.6%	0.2%	-4.4%	1.5%	-2.1%
TOTAL	-0.8%	0.1%	3.3%	3.2%	6.4%	3.6%

ACTIVITY AT THE END OF SEPTEMBER 2026



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